

TOASTMASTERS
INTERNATIONAL

District Council Meeting

19th September 2026

Welcome to our first District Council Meeting

The meeting will start at 10am and finish at 1pm

- Please rename yourself e.g. Deborah Stevens - VPE - Thame Speakers
- Please message the Zoom Hosts if you have any technical issues
- The chat will be disabled during the meeting
- If you have a question during Q&A, please raise your virtual hand.

When you are invited to speak, please state your name, role and club.



Introduction

District Director
Seema Menon DTM

In memoriam

Meg Heyworth DTM

District Finance Manager 2015/16 & 2016/17

June 2026



Marcus Grodentz

Voice of Wales Speakers Club, Past President, VPM & VPPR

September 2026





District Mission

Kanti Doshi

District Mission

We build new Clubs and support all Clubs
in achieving Excellence



Review of Meeting Agenda

Seema Menon DTM

Agenda

Time	Session	Lead
09:45	Zoom opens	
10:00	Welcome and introduction	Seema Menon DTM
10:05	A moment of reflection	Seema Menon DTM
10:10	District Mission	
10:15	Review of Meeting Agenda	Seema Menon DTM
10:20	Credentials Committee Report & Apologies	Arnaud Sartre DTM & Deborah Stevens
10:25	Acceptance of 2 May 2026 Council Meeting Minutes	Seema Menon DTM
10:30	Confirmation of Appointed District Officers	Seema Menon DTM
10:35	2025-26 Year End Finance and Audit Reports	Guler Cortis IPFM
10:50	2026-27 Presentation of District Success Plan	District Trio
11:15	Area Contest Funding Sub-Committee Report	Steve Vear DTM
11:20	Approval of 2026-2027 District Budget	Violet Karamagi
11:45	Division Director & District Leadership Team Reports	Team 26-27
12:15	Toastmasters International Update	Seema Menon DTM
12:25	2026-27 Contests	Seema Menon DTM
12:30	District Conference Update	Lynne Gayer DTM
12:35	Any Other Business / Advance Motions	Seema Menon DTM
12:50	Meeting Adjourned	Seema Menon DTM



Confirm Roll Call and Quorum

Credentials Chair, Arnaud Sartre DTM
DAM Deborah Stevens

Credentials report

- ▶ On the basis of two (2) votes per Club, one-third of the Member Clubs in good standing in the District shall constitute a quorum. District Administrative Bylaws Article X c d
- ▶ Quorum calculated based on District Council registrations received by 6:00 pm London time (BST) on Wednesday 16th September 2026
- ▶ Who is entitled to one vote?
 - Each member of the District Executive Committee, Club President, and Vice President's Education (No proxies)
 - If both a Club President and Club Vice President's Education registered, each officer is entitled to one (1) vote.
- ▶ Who is entitled to two votes?
 - Either club officer may carry the club's two (2) votes, or each may carry one (1) vote, as determined by the club membership. A representative from any Member Club in good standing is entitled to a maximum of two (2) votes.
 - A **voting member** belonging to two (2) or more clubs may cast one (1) vote for each club but is limited to a maximum of two votes, regardless of the number of clubs they serve.
 - If a single club officer registered, the club officer is entitled to two (2) votes.
- ▶ Who is entitled to three votes?
 - District Executive Committee members are entitled to one (1) vote and may cast up to two (2) additional votes as a representative(s) of a Member Club for a maximum of three (3) votes.

Credentials report

- ▶ 176 Clubs in Good Standing (1 vote per President and 1 vote per VP Education)
- ▶ 49 District Executive Committee members (1 vote each)

On the basis of two (2) votes per Club, one-third of the Member Clubs in good standing in the District shall constitute a quorum (59 member Clubs, 118 votes from Clubs)

- ▶ 98 Presidents and VPEs registered and/or gave us a specific instruction
- ▶ 164 votes from the registered Presidents and VPs Education
 - **We are quorate** (Minimum required to meet Quorum is 118)
- ▶ 39 votes from registered DEC members
- ▶ Total votes that can be cast: 203

Apologies (received by the deadline of 6pm 16th September 2026)

Name	Club	Name	Club	Name	Club
Victoria Love	104 London Debaters	Nigel McDonald	Eastbourne speakers	Kateryna Neuberg	Moodys Toastmasters Europe
Simon Jacobs	104 London Debaters	Lucy Gray	Excalibur Speakers	Kerry Foley	North Oxford Speakers Club
Kevin Harrington	A17 Area Director	Suzanne Auchterlonie	Experience French	Susan Mannering	Northern Lights Speakers Club
Joe Bastin	A46 Area Director	Colm Daly	Farnham Speakers	Anand John Rose	Oxford Orators
Clare Crowther	Armada Speakers	Smita Narayan	Global Online Toastmasters/UK SALT	Emma Gascoigne	Oxford speakers club
Jacqui Hogan	Ascot & Bracknell / Chiltern Speakers	James Barrass-Banks	Guildford Speakers	Rona Mitchell	Paddington Toastmasters
Alex Forrow	Basingstoke Speakers	Sujanth Sivanesan	Hemel Speakers	Heidi Sumner	Reigate Rhetoric
Jason Gray	Bath Spa Toastmasters	Martin Doe	HOD Speakers	Julian Ward	Riverside Communicators
Juli Chapman	Beckenham Communicators	Anthony Moore	Holborn Speakers	Gillian Curle	Sky Osterley Toastmasters
John Staley	Bicester Speakers	Greg Turner	J4 Area Director	Kaj Sennelöv	Sustainable Speakers
Michael Nafack	Bloomsbury Speakers	Stefan Stefansson	JAL Richmond Leaders	Anis Rezaei	Sustainable Speakers Club
David Howarth	Bouncing Onwards DTM	Thibau Grumett	Kent Speakers	Simon Reindl	Thamesdown Speakers
Malcolm Braganza	Brighton and Hove	Joseph Boateng	London Cardinals	Monica Dragnescu	Toasted Sandwich
Andrew Vaughan	Bromley Speakers	Preeti Ghera	London Cardinals	Jeremy Burton	Tubetalk
Afreen Kansal	C2 Area Director	Laura Fauvel	London Victorians	Emma Seton	VMO2 Toastmasters
Chrissie Hayman	Canterbury Communicators	Yelena Don	London Victorians	Matthew Wood	Voice of Wales
Caroline Drummond	Chiltern Speakers	David Evans	Malvern Speakers	Janasugani Vetharuban	Wembley Stadium Speakers
Andrew Green	Ciso Speakers	Bevan Callaghan	Master Speakers	Julia Petrova	Woking Speakers
Katherine Garrod	Ciso Speakers	Faisal Mooraby	Melting Pots	Yana Konoplin	Woking Speakers
Juliette Valencia	City of london	Owen Thomas	MLP London Bridge Speakers	Karen Bailey	Worcester Speakers
Chris Lynam	DB Toastmasters London	Judith Fugmann	Moodys Europe	Merv Wyeth	Worthing Speakers



Acceptance of Minutes

2nd May 2026

Seema Menon DTM



Confirmation of District Officer Appointments

Seema Menon DTM

Confirmation of District Officer appointments (does not include officers elected to posts)

Suhas Kumar DTM PR Manager
Deborah Stevens, Admin Manager
Violet Karamagi, Finance Manager
Kate Fraser-Smith, A1
Kevin Harrington, A17
Jaynie Shah, A42
Joe Bastin, A46
Angelie Bharwaney, B8
Annelise Lepage, B9
Joann Walsh, B18
Grace Nathan, B52
Afreen Kansal, C2
Martin Madden, C5
Nick Ronald, C25

Jyothi Banday, C34
Himanee Anthwal, C58
Tom Hostetler, D21
Hassan Aden, D29
Rafael Guzman, D53
Ahmed Abubakir, H37
Paul Ovington DTM, J7
Ryan Olden, J10
Sebastian Dixon-Lewis, J11
Pearl Cadogan, J22
Elaine Kelly DTM, L23
Andrea Sachtleben, L47
Rachel Akinsanya, L56



Finance Report

1 July 2025 - 30 June 2026

District Finance Manager 2025/26
Guler Cortis

Agenda

- ▶ Compliance & Governance
- ▶ Year-End Audit Report (Marta Gocek, Audit Chair)
- ▶ Budget Year 2025-2026
- ▶ Year-End Profit & Loss Summary
- ▶ Conclusion

Compliance & Governance - 1 July 2025 - 30 June 2026

😊 100% compliant

- ▶ Monthly financial reports submitted
- ▶ Expenditures reviewed and processed
- ▶ Audit Committee report completed

Audit Committee 2025-2026



Bob Nisbet DTM



Marta Gocek,
Audit Chair



Anthony MacKenzie

Year-End Audit Report - 1st January - 30th June 2026

Observations

1. Accounts and claims were in good order
2. All claims had clear evidence of being checked by approvers, many of them had comments or queries
3. All claims but one had a clear purpose stated.
4. Pre-approvals were attached to all claims but one, for which DC approval was obtained
5. Audit files were well organised and complete, only one supporting bill for a claim in error and corresponding check register entry was missing
6. Auditors' queries were resolved in timely and professional manner

Year-End Audit Report - 1st January - 30th June 2026

Recommendations

1. Enable conducting regular bill register check, ideally bi-monthly rather than every 6 months
1. Continue the diligent work to ensure that D91 accounts reflect the mission and guidance of Toastmasters International

Budget Year 2025 - 2026

<u>Break even</u>	<u>Revenue</u>	<u>Expense</u>	<u>Net</u>	<u>Policy</u>
Conference	20,000	20,000	-	Meets Policy
Fundraising	-	-	-	Meets Policy
District Store	-	-	-	Meets Policy
<u>Minimum Expense Type</u>		<u>Expense</u>	<u>%</u>	<u>Policy</u>
Marketing Outside Toastmasters		4,843	5.0%	5.0%
<u>Maximum Expense Type</u>		<u>Expense</u>	<u>%</u>	<u>Policy</u>
Education and Training		13,975	14.6%	15.0%
Marketing Outside Toastmasters		4,843	5.0%	10.0%
Club Growth		10,175	10.6%	15.0%
Public Relations		4,200	4.4%	10.0%
Recognition		12,330	12.9%	20.0%
Travel		17,115	17.8%	25.0%
Lodging		9,833	10.3%	15.0%
Food and Meals		6,795	7.1%	15.0%
Speech Contest		4,550	4.7%	5.0%
Administration		7,290	7.6%	10.0%
Total Membership Dues		95,901	100.0%	

Year-End P&L Summary - 1 July 2025 to 30 June 2026

	07/01/2025 Through 06/30/2026		
	Actual	Budget	Variance
▼ District Revenue			
▶ Membership Revenue	99,622.14	95,901.17	3,720.97
▶ Conference Revenue	20,422.40	20,000.00	422.40
▶ Oct/Nov Event Revenue	2,955.20	5,000.00	(2,044.80)
▶ Speech Contest Revenue	365.00	0.00	365.00
▶ Other Revenue	208.82	0.00	208.82
Total District Revenue	123,573.56	120,901.17	2,672.39
▼ District Expenses			
▶ Conference Expenses	20,687.29	20,000.00	687.29
▶ Oct/Nov Event Expenses	2,323.00	5,000.00	(2,677.00)
▶ Recognition	12,158.29	12,330.00	(171.71)
▶ Club Growth	7,674.25	10,175.00	(2,500.75)
▶ Marketing Outside of Toastmasters Expenses	5,625.60	4,843.00	782.60
▶ Public Relations Expense	3,043.78	4,200.00	(1,156.22)
▶ Education & Training Expense	8,146.28	13,975.00	(5,828.72)
▶ Speech Contest Expenses	2,611.48	4,550.00	(1,938.52)
▶ Administration Expenses	5,314.24	7,290.00	(1,975.76)
▶ Food and Meals Expense	12,033.01	6,795.00	5,238.01
▶ Travel Expense	22,368.30	17,115.00	5,253.30
▶ Lodging Expense	13,463.72	9,833.00	3,630.72
▶ Other Expenses	461.69	0.00	461.69
▶ Allocation Expenses	4,895.36	4,795.08	100.28
Total District Expenses	120,806.29	120,901.08	(94.79)
Total Net Income	2,767.27	0.09	2,767.18

Conclusion

District 91 financial position Year-End 2026

- ▶ Stable
- ▶ Controlled
- ▶ Healthy



District Success Plan 2026-27

Seema Menon DTM

Lynne Gayer DTM

Alison Morris DTM



DSP Update

Where do we Start

Alison Morris MStJ DTM

Club Growth Team

DISTRICT 91

TOASTMASTERS
INTERNATIONAL

CLUB GROWTH TEAM



Alison Morris,DTM
Club Growth Director



Helen Ashford
Club Retention Chair



Gillian Prior
Renewals Lead



Rick Cooper,DTM
Club Extension Chair



Lucy Brooks
Club Coach Lead



Christine Wallach,DTM
Club Sponsor / Mentor lead



Sergey Kornev
Speechcraft Lead



Alistair Dristcoll,DTM
Corporate Advisor

Goal 1 - Club Growth

- 25/26 gained Distinguished District Recognition : 176 Clubs at 1 July 2026
- Aim for 26/27 Smedley Distinguished : 191 Clubs at 30th June 2027
- Net Growth of 2+ Clubs per Division
- Total number of new Clubs required 20 minimum
- Number of new Clubs required, increases the more Clubs we lose
- Validated Club leads required = 1 per Area minimum

Goal 2 - Membership Payments

- 25/26 gained Distinguished District Recognition : 9594 Membership Payments at 1 July 2026
- Aim for 26/27 Smedley Distinguished : 10,362 payments at 30th June 2027
- Traditionally loss of 25% at renewal : 2,398 payments lost
- Due to renewal increases a loss of dual membership payments are a factor
- If we gain 20 clubs this could be an increase of : 400 member payments
- To increase all clubs to 20 members could be an increase: 300 member payments

New club payments + Members retention + Renewals = Increase in Membership payments



DSP Update

Goal 3 - Distinguished Clubs

Lynne Gayer DTM

DISTRICT 91

TOASTMASTERS
INTERNATIONAL

PROGRAM QUALITY TEAM



Lynne Gayer, DTM
Program Quality
Director



Janet Alkema,DTM
Training Lead



Jill Segal,DTM
November Contest
Director



Aayushi Jain,DTM
Incentive lead for PQD &
CGD



Nadya Abdi,DTM
DCP and Pathways Lead



Natalia Gomez
Analytics Lead for PQD &
CGD



Simon McKee
Mentor Buddy Lead



Paul Walsh,DTM
Chief Judge



May
Conference
Director

This could be You

Pathways

DCP and Pathways Lead - DTM Nadya Abdi

- Pathways adoption 90+%
- Incentives include:
 - 100% Pathways adoption
 - Triple crowns
 - Early Bird Distinguished
 - First Time Distinguished (in 3 years)



Mentor Buddy

Mentor Buddy Lead - Simon McKee

- Division and Area Directors
- Offering personalised guidance



Training

Trainers Bureau Lead - DTM Janet Alkema

Club Officer Training

- 2 rounds
- In person and Online
- 3 hours and 3 x 1 hour options
- Morning, Lunchtime or Evening

Educationals

- Various sessions over zoom
eg How to deliver a Vibrant Contest
- 5-7 min Videos
eg How to do a Club Success Plan



Planning

- Club Success Plans
- Living Documents
- Target - 90-100% completion and Submission
- End Date - 30th September 2026



District Contest and Conference

District Contest

- Plan for November
- Humorous Speech
- Table Topics
- Location: London
- Support team needed



Conference

- Saturday 8th and Sunday 9th May 2027
- Details are a WIP
- Conference Director Needed
 - Is that YOU?
- Support team needed

Goals

- Club Success Plans : 90-100% submission
- Pathways : 90+% registered
- Club Officers Trained : 70+% 4 or more Club Officers
- Clubs : 70+% with 20 or more members
- Distinguished Clubs : 60% = 106+ Clubs Distinguished or higher





Area Contest Funding Sub-Committee Report

Steve Vear DTM

Area Contest Funding Sub-Committee Report

Sub Committee

- Steve Vear DTM Sub Committee Chair alongwith
- Guler Cortis, Finance Manager 2025/26
- Mary-Ann Ledger, Division B Director 2025/26
- Rob Dewing, Area A42 Director 2025/26 and Incoming Division A Director

Sub-committee conclusions & recommendations

Conclusions:

- a) Some areas have been successful in being able to fund contests in the way set out in the finance guide.
- b) Some areas have found this extremely difficult to secure venues which has put some contests at risk at last minute.
- c) Based on some high-level research the average cost per hour in a London venue starts at around £40, with 3 hours generally being needed to run a contest.
- d) Reports from London based areas suggest that a lot of venues that have been used in the past (such as pubs) have either increased fees or require a minimum spend which is not achievable for Toastmaster contests.
- e) It was recognised that even if the 2026/27 budget allocation from Toastmasters International is slightly increased, the likely available allocation for speech contests will only be circa £5,000 at the upper limit.
- f) In order to safeguard the successful running of future area contests, District 91 should allow some monies to be used to fund area contests

Recommendations:

1. The District Executive Committee should allocate the maximum 5% to the speech contest line in order to ensure there is as much money available as possible to address this issue
2. The DEC should continue to forward plan and the Division Directors should continue to work together with their peers and area directors to agree an optimum date based on venue availability.
3. The subcommittee also recommend that, where possible, good practice is to charge a nominal fee for events, ask clubs in an area to contribute or to secure historic free venues.
4. Where despite best efforts, it has not been possible to fund an area contest, a claim request will be made via the Division Director who will discuss the issue and seek authorisation from the District Director.

2026-27 District 91 Budget

Violet Karamagi

Key Points

- Budgeting - Policy
- Marketing Outside Toastmasters - Bus Campaign, LinkedIn Campaign
- In person events
- Conferences (Incl. potential November event)

2026-27 D91 Budget

<u>Break even</u>	<u>Revenue</u>	<u>Expense</u>	<u>Net</u>	<u>Policy</u>
Conference	22,800	22,250	550	Meets Policy
Fundraising	-	-	-	Meets Policy
District Store	-	-	-	Meets Policy
Oct/Nov Event	4,500	4,500	-	Meets Policy
<u>Minimum Expense Type</u>		<u>Expense</u>	<u>%</u>	<u>Policy</u>
Marketing Outside Toastmasters		10,300	9.3%	5.0%
<u>Maximum Expense Type</u>		<u>Expense</u>	<u>%</u>	<u>Policy</u>
Education and Training		16,224	14.7%	15.0%
Marketing Outside Toastmasters		10,300	9.3%	10.0%
Club Growth		8,530	7.7%	15.0%
Public Relations		3,529	3.2%	10.0%
Recognition		10,130	9.2%	20.0%
Travel		21,089	19.1%	25.0%
Lodging		16,580	15.0%	15.0%
Food and Meals		5,192	4.7%	15.0%
Speech Contest		5,415	4.9%	5.0%
Administration		8,949	8.1%	10.0%
Total Membership Dues		110,407	100.0%	

		District #:	91
		Budget Currency:	£
		Fiscal Year	2026-2027
			<u>Total</u>
Membership Dues Allocation			110,407
Conference revenue			22,800
Oct/Nov Event revenue			4,500
Fundraising revenue			-
Education and Training revenue			-
District store revenue			-
Speech contest revenue			-
Total Revenue			137,707
TI Allocation Expense			5,019
Conference expense			22,250
Oct/Nov Event expense			4,500
Fundraising expense			-
District store expense			-
Marketing Outside Toastmasters expense			10,300
Recognition expense			10,130
Club Growth expense			8,530
Public Relations expense			3,529
Education & training expense			16,224
Speech contest expense			5,415
Administration expense			8,949
Food and Meals expense			5,192
Travel expense			21,089
Lodging expense			16,580
Total Expenses			137,707
District Net Income/(Loss)			0

Reminders

- Claim within 30 days
- TfL contactless account
- Mileage – maps, rate, return journeys (maximum home to venue)
- Budget tracking

Questions





Global Advertising Campaign

Seema Menon DTM

Global Advertising Campaign : LinkedIn

- 2026-27: 25 Districts
- Two investment options are available for a 90-day campaign
 - US\$ 2,700 at \$30 per day
 - US\$ 5,850 at \$65 per day

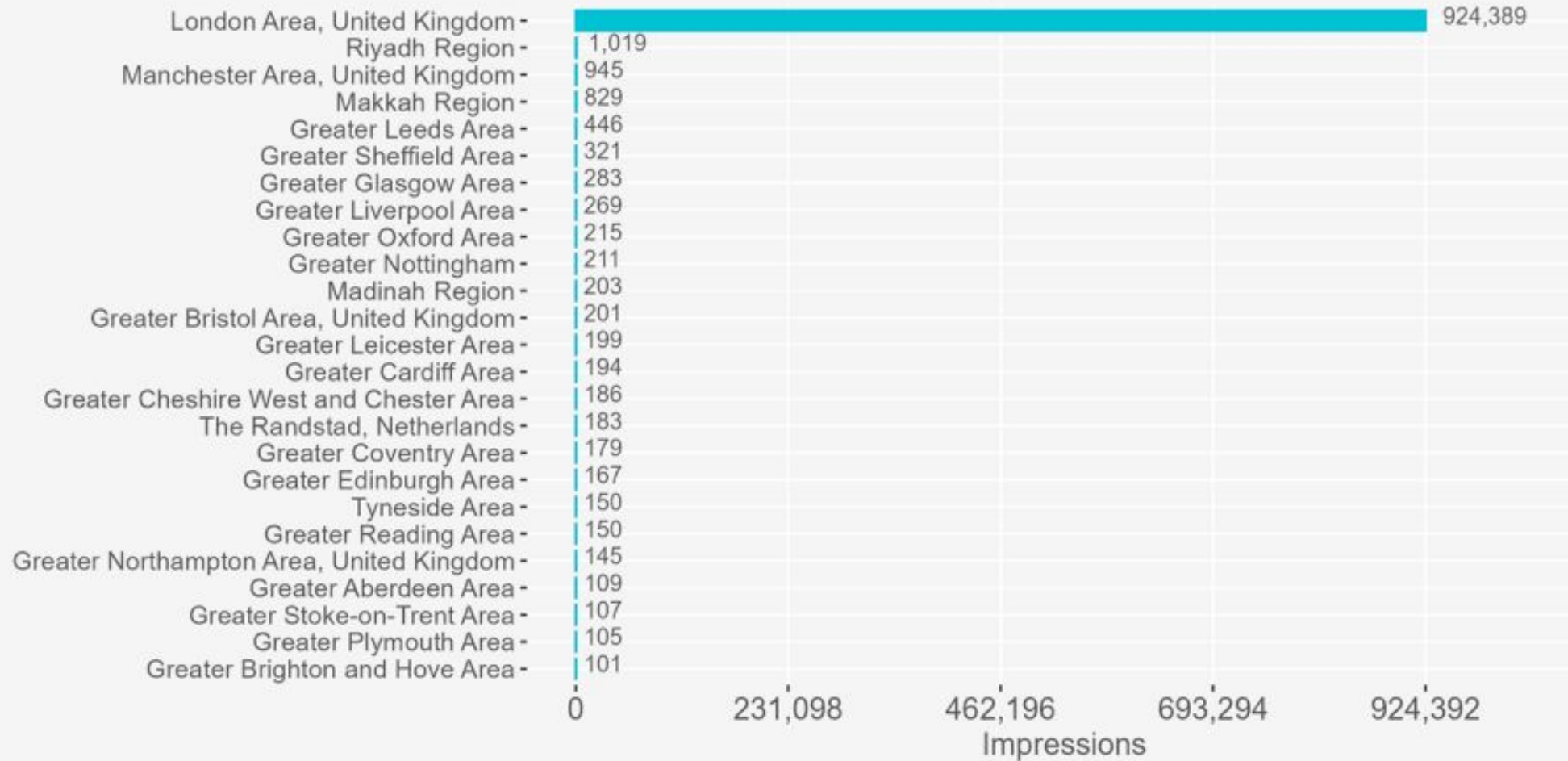
Global Advertising Campaign : LinkedIn Analytics

- Campaign Analytics for US\$ 2,700
 1. Impressions : **2,376,449**
 2. Prospective Members through **Find a Club** during Campaign : **1,442**
 3. Average time ad was viewed: **16.27secs**

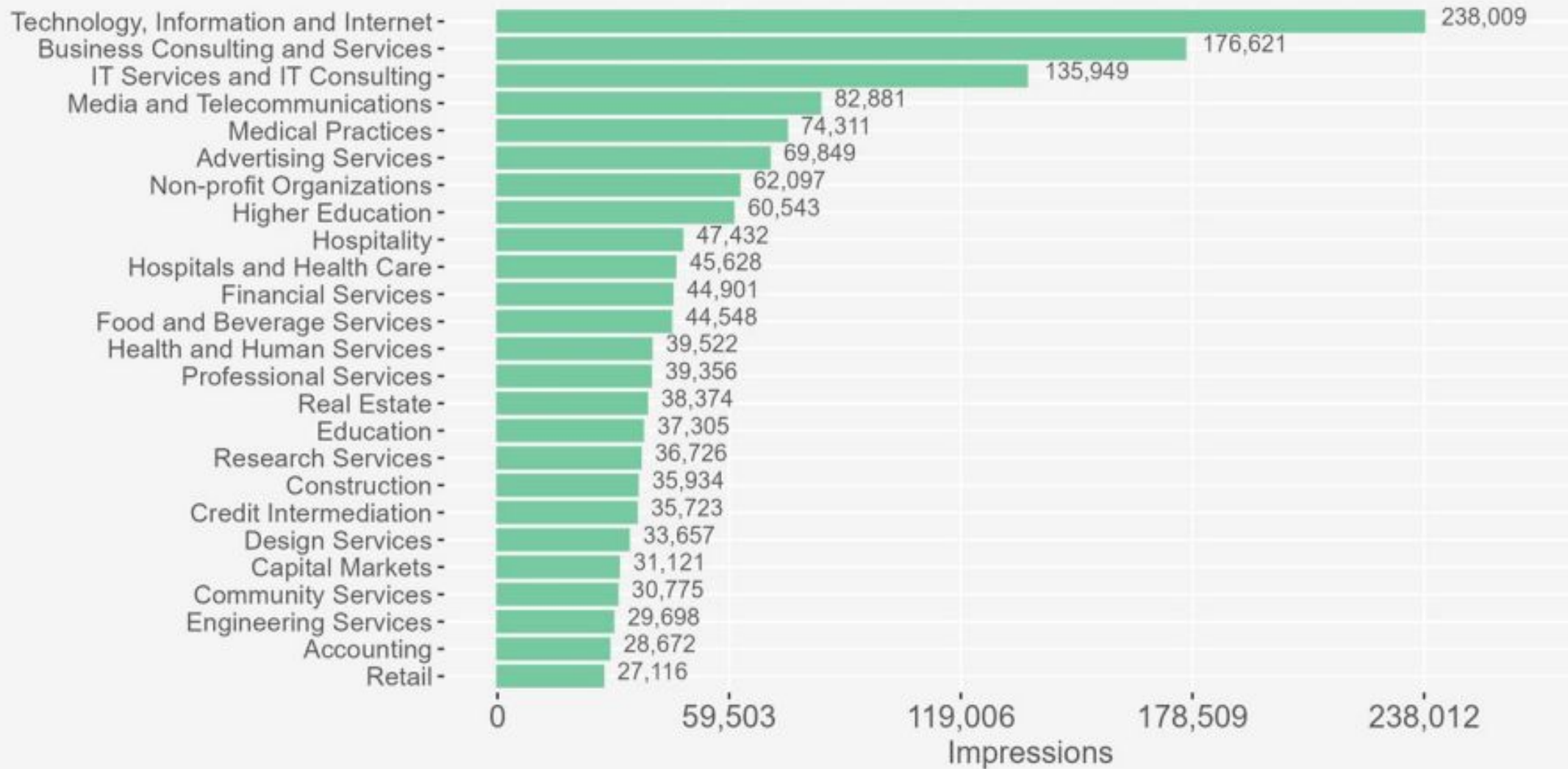
**These numbers reflect the total results from the 90-day campaign from 8Jan'26 - 9Apr'26*

Global Advertising Campaign : LinkedIn Specifics

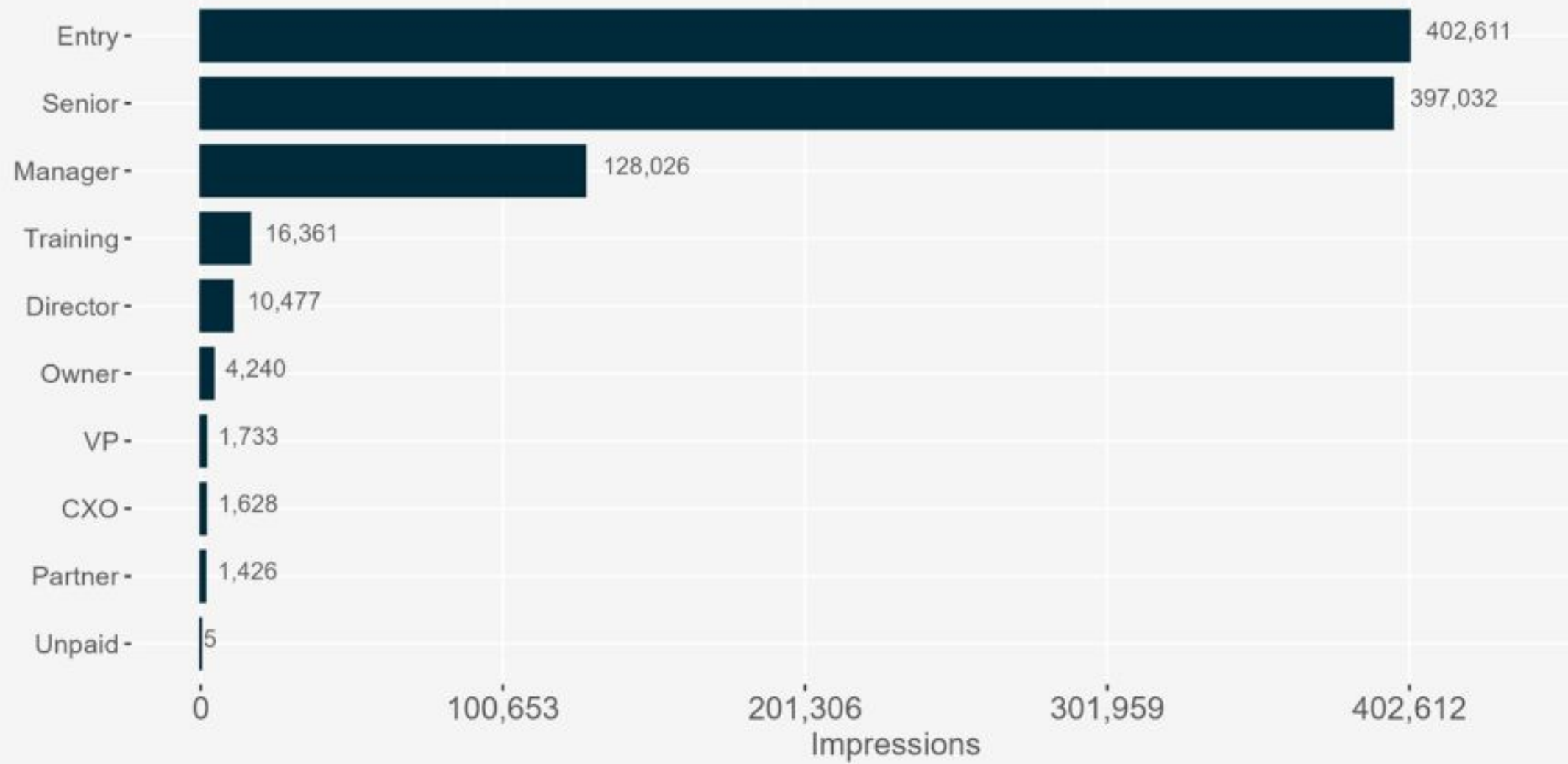
Top Locations



Top Company Industries



Job Seniority





Progress Reports



Immediate Past District Director Update

Debbie Williams DTM



Administration Manager Update

Deborah Stevens

TOASTMASTERS
INTERNATIONAL®

PRM Update

Suhas Kumar DTM

D91 PR Team

DISTRICT 91

PR
TEAM

Understanding comes through
communication, and through communication
we find the way to peace.

Ralph Smedley



SUHAS KUMAR

DPRM



ROB DEWING

WEBSITE



DIL M. LIMBU

CREATIVES



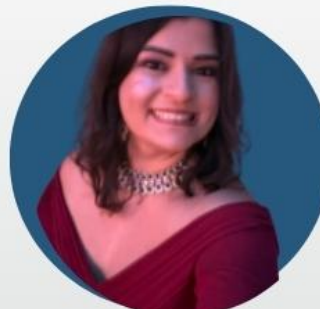
GIOVANNI LONGO

CREATIVES



JEEVAN GEORGE

NEWSLETTER



SALONI SARDANA

MEDIA RELATIONS



MONICA DRAGNESCU

PODCAST



GLEN SAVAGE

PODCAST

Supportive | Simplify | Sustainable



D91 Social Media Presence

DISTRICT 91

**WE ARE A
DISTINGUISHED DISTRICT
2025 - 26**

TOASTMASTERS INTERNATIONAL Since 1924



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Share a thought...

**Toastmasters International
District 91, UK South**

868 followers • 108 following

We are District 91 of Toastmasters, covering southern England and south Wales.

Community Organization

Professional dashboard

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Toastmasters District 91

1,642 posts 800 followers 163 following

Non-profit organisation

District 91 UK South with 170 Toastmasters clubs & 4,000 members in the south of UKG. Developing your business... more

linkin.bio/d91toastmasters and 1 more

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Conference 2... TheStageisYo... Flow with the... Hall of Fame Stage is Yours #limitlessyou #ever

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We empower individuals to become more effective communicators and leaders.
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Jeevan works here

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Toastmasters District 91

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District 91 UK South is part of Toastmasters International, a world leader in communication...more

d91toastmasters.org.uk and 3 more links

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Videos

DITCH THE NERVES

The Ripple Effect of Mentoring | In Conversation...

113 views • 13 days ago

How to run a Vibrant Contest

53 views • 2 weeks ago

How to complete the Club Success Plan

335 views • 3 weeks ago

The Power of Saying Yes | In Conversation with Muriel ...

68 views • 3 weeks ago

A Journey of Leadership & Lifelong Learning | In ...

78 views • 1 month ago

District 91 Toastmasters

239 followers

New notification settings available. View settings

“How a Horse can teach you to speak Better”

Barbara Saph, DTM

Past Division “A” Director
Past District 91 Alignment Chair

releasing 12 09 2026

DITCH THE NERVES

A DISTRICT 91 INITIATIVE

Releasing Next Saturday - “How a Horse can teach you to speak Better”
Featuring Barbara Saph, DTM - Ditch the Nerves Podcast. Stay Tuned

3 • 10:40

Channel info

Created 07/07/2024 at 12:45

Insights for last 30 days

108 Accounts reached

12 Net follows

Notifications

Public channel

Channel settings

Channel alerts

239 followers

Channel link

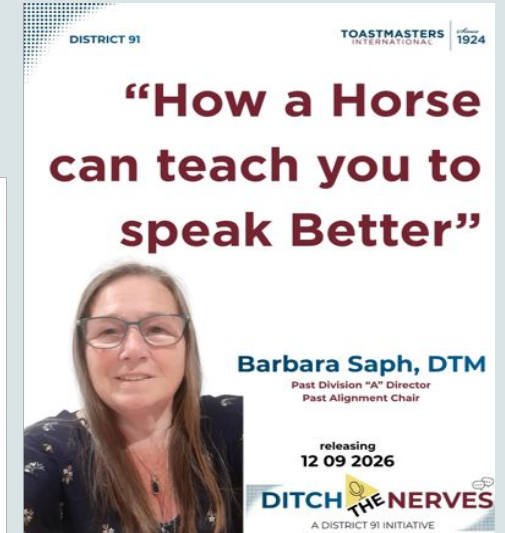
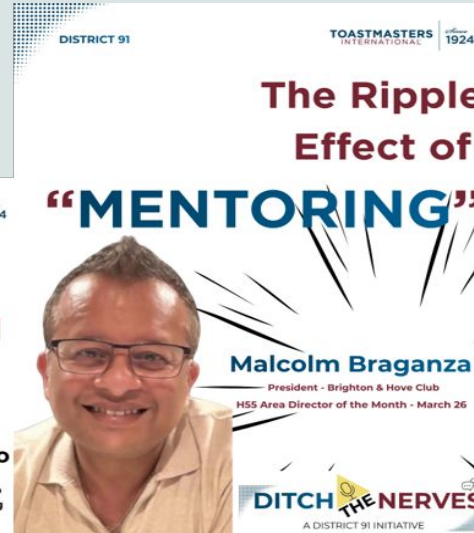
You

Allen Paul

Debbie CGD

Deborah Stevens

D91 Podcast - Ditch The Nerves



D91 Newsletter



FROM THE OFFICE OF THE DD

SEEMA MENON DTM
DISTRICT DIRECTOR - DISTRICT 91



FROM THE OFFICE OF THE PQD

LYNNE GAYER DTM
PROGRAM QUALITY DIRECTOR - DISTRICT 91



FROM THE OFFICE OF THE CGD

ALISON MORRIS DTM
CLUB GROWTH DIRECTOR - DISTRICT 91



FROM THE OFFICE OF THE IPDD

DEBBIE WILLIAMS DTM
IPDD - DISTRICT 91



DISTRICT 91 PR TEAM



ROB DEWING



DIL M. LIMBU



JEEVAN GEORGE



SALONI SARDANA



GIOVANNI LONGO



D91 PR Plan

Internal

Social Media

Member Spotlight

Newsletter

Conference

Resources

Calendar Event

External

Social Media Paid Campaigns

Bus Campaign

Corporate Outreach

Flyers and Poster

Local Partnership

D91 PR Awards

Awards	Frequency	Duration
Best Social Media Presence Award	Half Yearly	Twice a Year - Dec 26 and June 27
Creative Newsletter Award	Quarterly	Quarterly - Sep 26 / Dec 26 / March 27 and June 27
Best Flyer Award	Half Yearly	Twice a Year - Dec 26 and June 27
Video Reels Award	Quarterly	Quarterly - Sep 26 / Dec 26 / March 27 and June 27



CGD Update

Alison Morris DTM

Goal 1 - Club Growth

- Current Number of Clubs : 176
- Potential loss of 5 Clubs
 - 2 Clubs below 8 members
 - Plus 6 Clubs below 10 members
- Plus 6 more Clubs currently under 12 members
- 35 Clubs at 12 but under 20 members



Goal 2 - Membership Payments

- | | | |
|---|--------------|--------------------------|
| ● Current membership payments | 3,096 | |
| ● Paid October 2026 | 2,183 | |
| ● Paid April 2027 | 509 | |
| ● New Membership Payments | 383 | |
| ● This time last year | 2,128 | |
| ● Traditionally lose 25% of Membership Payments at renewal time | | $2,399 \times 2 = 4,798$ |



Incentives 100% of Base membership renewed by 15th September 2026

Verizon EMEA Online Toastmasters Club
Excalibur Online Global Speakers
Ciso Speakers Toastmasters
Paddington Toastmasters
JP Morgan EMEA Solutions
Arthur J. Gallagher London Toastmasters
Amazon UKIR Toastmasters
Richmond and Wandsworth Communicator's Club
Toasted Sandwich Toastmasters Club
Hemel Speakers Club
Bicester Achievers Toastmasters Club
Pen Test Parables
Infinium Milton Hill Speakers
Wharf Speakers
Master Speakers
Woodford Green Speakers



PQD Update

Lynne Gayer DTM



for your
TIME, ENERGY and EFFORT

Clubs Officers Trained - Round 1

New global, standardised Club Officer Materials

766 (66%) Officers Trained

131 (74.4%) Clubs with 4 or more Officers Trained

35 Clubs with all 7 Officers Trained *

Area J4 - All 5 clubs with all 7 Officers trained

(Data as per D91 Performance Dashboard)

* Club Pins incentive



Club Success Plans

As at 17th September:

114* Submitted = 64%

Target is 90-100%

* 1st 50 clubs by 7th Sept - ribbon incentive



DCP & Pathways

Lead - Nadya Abdi

Target = 90+%* registered

Current Status

83% registered

17% NOT registered

3.4% Club Officers NOT registered

*1st 50 clubs 100% on Pathways - ribbon incentive

*1st 10 clubs xx educational awards - £50

*1st 20 clubs early bird distinguished - £40



■ Members registered ■ Members not registered ■ Club Officers not registered

Mentor Buddy

Mentor Buddy Lead - Simon McKee

- Assigning Mentors for Division and Area Directors
- Expanding to clubs with lots of new members and only a few mentors
- Offering personalised guidance



District Contests & District Conference

Who do you know who can support these prestigious events?

District Humorous Contest
District Table Topics Contest
Planning for November
London



District Conference
Including:
International Speech Contest and
Evaluation Contest
Date: Saturday 8th & Sunday 9th May
Location: TBC

Awards (as at 14th September 2026)



DTM*

Celia Edwards
David Howarth
Lucinda Brooks
Valerija Slavina

Triple Crown*

Celia Edwards
Marc Lottig
Stella Meadows

5 DCP Goals

1st London Toastmasters
City of London Toastmasters

*Achievement pins

Thank You

District Council
Program Quality Team
District Leadership Team
District Trio





District Director Update

Seema Menon DTM

IN PRESS
EDITION
VOL 6.7

VANCOUVER



TOASTMASTERS
INTERNATIONAL

Happy Day leads to a Happy Life

Weather for Summer 2026

June: +20°C

July: +23°C

August: +23°C

Sunny Hours:

13 - 14 hours
per day

Rainy Days:

6 to 7 days /
month



Scan + follow to
support us <3



DID YOU KNOW THIS ABOUT VANCOUVER?

Hollywood North:
Vancouver is the third-
largest film production hub
in North America after LA
and New York, frequently
doubling for other global
cities on screen.

The Green Giant: The
famous Stanley Park is a
massive urban rainforest
that is actually about 10%
larger than Central Park in
New York City.

Birthplace of Greenpeace:
The world-famous
environmental
organization Greenpeace
was officially founded right
here in Vancouver in 1971.

The Ultimate Winter &
Summer Hub: Vancouver is
one of the very few major
cities in the world where
you can realistically ski
down a snow-covered
mountain in the morning
and sunbathe on a sandy
ocean beach in the
afternoon during the
spring and summer
months.

Thank You

Leadership is a choice.

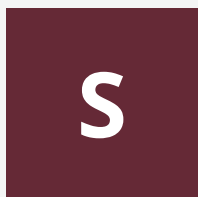
Thank you for stepping forward.

A Strong Foundation



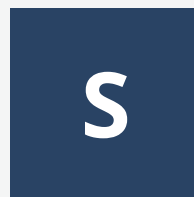
Guiding Principles for This Year

Supportive. Simplify. Sustainable.



Supportive

Practical resources,
responsive leadership,
shared learning.



Simplify

Less complexity, more
clarity and action.
Members and clubs, first.



Sustainable

Leaders developed.
Clubs strengthened.
A culture worth leaving
behind.

Smedley Distinguished District

*"We are not in the life-saving business.
We are in the life-changing business."*



Toastmasters International Update

Seema Menon DTM

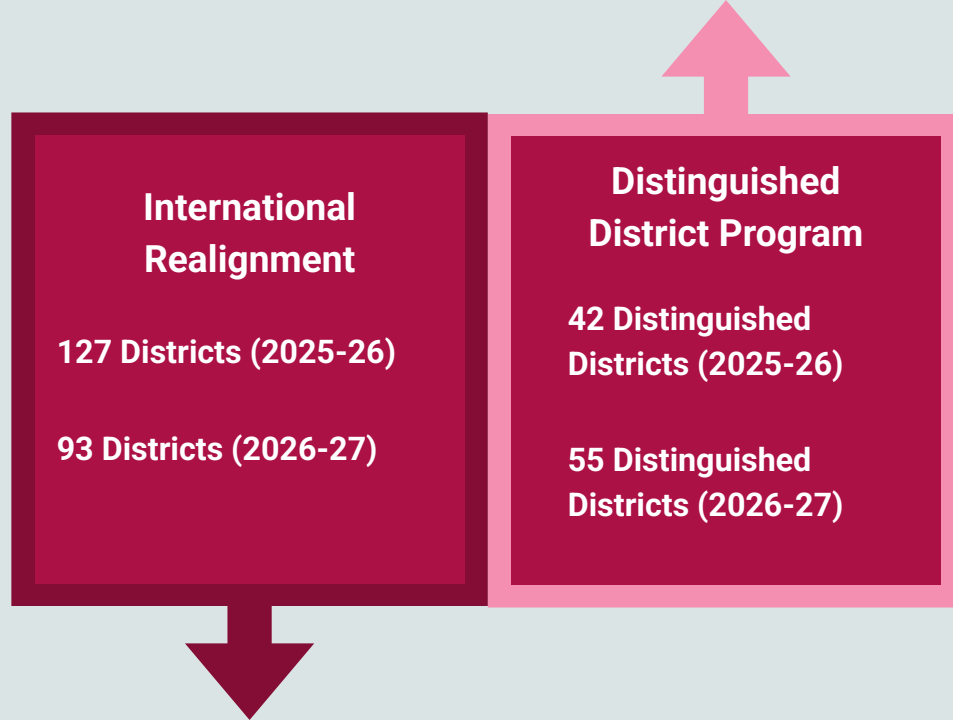
Annual Business Meeting Updates

Elections:

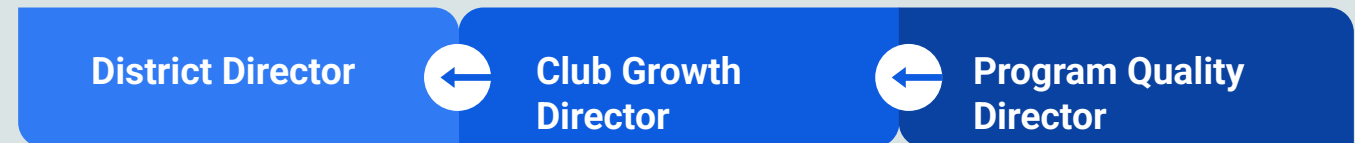
- **Stefano McGhee DTM** : International President for 2026-27
- **Jean Gamester DTM** : First Vice President of Toastmasters International for 2026-27.
- **Ilona Ruitenbergh DTM** : International Director for Region 10

World Public Speaking Contest:

- **Dirceu D'Silva** : World Champion of Public Speaking (District 59, Region 10)



2027-28



A graphic consisting of several overlapping circles in two shades of red: a darker, more saturated red and a lighter, pinkish-red. The circles are arranged in a cluster. Two of the circles contain white text. The background is a solid light blue.

**Vintage Path ≠
Level 1 Path**

**3 or 5+ NEW CLUBS
by
30th September 26**



District 91 Contests 2026-27

Seema Menon DTM



2026-27 District Conference Update

Lynne Gayer DTM

District Contest and Conference

District Contests

Saturday 21st November

District Humorous Speech

District Table Topics

Contest Director: Jill Segal

Contest Support Team: ????

Who do you know who can support?

District Conference

Saturday and Sunday

8th/9th May 2027

Conference Director: ???

Conference Support Team: ???

Who do you know who can support?



District Conference Director

Who do you know?

A fantastic leadership opportunity

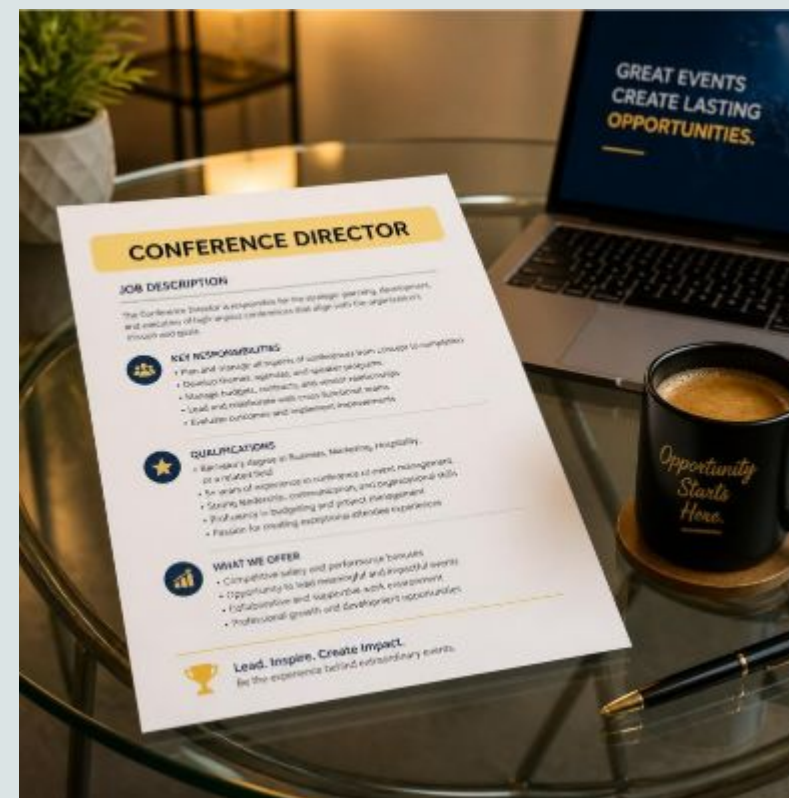
Make a difference

Together as a team

Learn and develop new skills

Build district wide connections and relationships

Who do you know who will say YES to the opportunity?



District Conference

District Conference Directors and Locations need to be shared by Divisions

2024-25 - Division B (Bolu Olubajo at Heathrow)

2025-26 - Division H (Pearl Cadogan at Latimer)

2026-27 - ???

Which Division will step up next???

Contact: program.quality.director@d91toastmasters.org.uk





Advanced Motions

TOASTMASTERS
INTERNATIONAL®

Any other business?



Formal meeting closure

Seema Menon DTM